

# AGENDA

## Regular Board Meeting Board of Directors

One Gateway Plaza  
3<sup>rd</sup> Floor Board Room

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### Call to Order

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#### Directors

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Diane DuBois, Chair  
Eric Garcetti, 1st Vice Chair  
Mark Ridley-Thomas, 2<sup>nd</sup> Vice Chair  
Michael Antonovich  
Mike Bonin  
Jacquelyn Dupont-Walker  
John Fasana  
Don Knabe  
Paul Krekorian  
Gloria Molina  
Ara J. Najarian  
Pam O'Connor\*  
Zev Yaroslavsky  
Carrie Bowen, non-voting member

#### Officers

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Arthur T. Leahy, Chief Executive Officer  
Michele Jackson, Board Secretary  
Karen Gorman, Ethics Officer  
Karen Gorman, Acting Inspector General  
County Counsel, General Counsel

\*Via Telephone:

Palmer House, a Hilton Hotel  
17 East Monroe Street  
Chicago, Illinois 60603



**Metro**

Los Angeles County  
Metropolitan Transportation Authority

## METROPOLITAN TRANSPORTATION AUTHORITY BOARD RULES (ALSO APPLIES TO BOARD COMMITTEES)

### PUBLIC INPUT

A member of the public may address the Board on agenda items, before or during the Board or Committee's consideration of the item for one (1) minute per item, or at the discretion of the Chair. A request to address the Board should be submitted in person at the meeting to the Board Secretary. Individuals requesting to speak on more than three (3) agenda items will be allowed to speak up to a maximum of three (3) minutes per meeting. For individuals requiring translation service, time allowed will be doubled.

For regular meetings of the Board, the public may also address the Board on non-agenda items within the subject matter jurisdiction of the Board during the public comment period, which will be held at the beginning and/or end of each meeting. Each person will be allowed to speak for up to three (3) minutes per meeting and may speak no more than once during the Public Comment period. Speakers will be called according to the order in which the speaker request forms are received. Elected officials, not their staff or deputies, may be called out of order and prior to the Board's consideration of the relevant item.

In accordance with State Law (Brown Act), all matters to be acted on by the MTA Board must be posted at least 72 hours prior to the Board meeting. In case of emergency, or when a subject matter arises subsequent to the posting of the agenda, upon making certain findings, the Board may act on an item that is not on the posted agenda.

**CONDUCT IN THE BOARD ROOM** - The following rules pertain to conduct at Metropolitan Transportation Authority meetings:

**REMOVAL FROM THE BOARD ROOM** The Chair shall order removed from the Board Room any person who commits the following acts with respect to any meeting of the MTA Board:

1. Disorderly contemptuous or insolent behavior toward the Board or any member thereof which disrupts, disturbs, or otherwise impedes the orderly conduct of the meeting;
2. A breach of the peace, boisterous conduct or violent disturbance which disrupts, disturbs, or otherwise impedes the orderly conduct of the meeting;
3. Disobedience of any lawful order of the Chair, which shall include an order to be seated or to refrain from addressing the Board; and
4. Any other unlawful interference with the due and orderly course of said meeting.

**Any person so removed will also be excluded from the interior of the Metro Headquarters Gateway Building until the beginning of the next business day.**

### INFORMATION RELATING TO AGENDAS AND ACTIONS OF THE BOARD

Agendas for the Regular MTA Board meetings are prepared by the Board Secretary and are available prior to the meeting in the MTA Records Management Department and on the Internet. Every meeting of the MTA Board of Directors is recorded on CD's and as MP3's and can be made available for a nominal charge.

### DISCLOSURE OF CONTRIBUTIONS

The State Political Reform Act (Government Code Section 84308) requires that a party to a proceeding before an agency involving a license, permit, or other entitlement for use, including all contracts (other than competitively bid, labor, or personal employment contracts), shall disclose on the record of the proceeding any contributions in an amount of more than \$250 made within the preceding 12 months by the party, or his or her agent, to any officer of the agency, additionally PUC Code Sec. 130051.20 requires that no member accept a contribution of over ten dollars (\$10) in value or amount from a construction company, engineering firm, consultant, legal firm, or any company, vendor, or business entity that has contracted with the authority in the preceding four years. Persons required to make this disclosure shall do so by filling out a "Disclosure of Contribution" form which is available at the LACMTA Board and Committee Meetings. Failure to comply with this requirement may result in the assessment of civil or criminal penalties.

### ADA REQUIREMENTS

Upon request, sign language interpretation, materials in alternative formats and other accommodations are available to the public for MTA-sponsored meetings and events. All requests for reasonable accommodations must be made at least three working days (72 hours) in advance of the scheduled meeting date. Please telephone (213) 922-4600 between 8 a.m. and 5 p.m., Monday through Friday. Our TDD line is (800) 252-9040.

### LIMITED ENGLISH PROFICIENCY

A Spanish language interpreter is available at all Board Meetings. Interpreters for Committee meetings and all other languages must be requested 72 hours in advance of the meeting by calling (213) 922-4600.



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Tiếng Việt	

### HELPFUL PHONE NUMBERS

Copies of Agendas/Record of Board Action/Recordings of Meetings - (213) 922-4880 (Records Management Department)

General Information/Rules of the Board - (213) 922-4600

Internet Access to Agendas - [www.metro.net](http://www.metro.net)

TDD line (800) 252-9040

**NOTE: ACTION MAY BE TAKEN ON ANY ITEM IDENTIFIED ON THE AGENDA**



1. APPROVE **Consent Calendar** Items: 2, 15, 16, 17, 21, 22, 24, 26, 33, 37, \*\*38, 39, 40, 41, 49, 50, 51, 52, 53, 61, 65, 69.

*Consent Calendar items are approved by one motion unless held by a Director for discussion and/or separate action.*

*\*\*Item requires 2/3 vote*

## **CONSENT CALENDAR**

2. APPROVE [Minutes of the Regular Board Meeting held March 27, 2014.](#)
15. FINANCE, BUDGET AND AUDIT COMMITTEE RECOMMENDED (4-0-1) authorizing the Chief Executive Officer to purchase [All Risk Property and Boiler and Machinery Insurance policies](#) for all property at a price not to exceed \$2.35 million for the 12-month period, May 10, 2014 through May 10, 2015.
16. FINANCE, BUDGET AND AUDIT COMMITTEE RECOMMENDED (5-0) approving the [updated CNG Hedging Program](#) and extend the program expiration to June 30, 2020.
17. FINANCE, BUDGET AND AUDIT COMMITTEE RECOMMENDED (5-0) approving [Motion by Director Krekorian](#) that the Chief Executive Officer report back in 30-60 days on Metro's current advertising policy and an assessment of the current advertising contractor, and that the CEO report on the options for generating revenue from:
  - A. Digital Billboard at transit stops and MTA owned right of ways;
  - B. enhancing the wrapping of buses, rail and stalls with more advertising;
  - C. advertising in Union Station and other potential multi-modal facilities and major transit stations; and

(Continued on next page)

**CONSENT CALENDAR CONTINUED**

(Item 17 – continued from previous page)

- D. the report should include comparative analysis on advertising in other major cities and systems and how Los Angeles Metro can use best practices and creative approaches to increase advertising revenue.
21. PLANNING AND PROGRAMMING COMMITTEE RECOMMENDED (4-0) authorizing the Chief Executive Officer to negotiate and execute a cost-plus-fixed-fee [contract No. PS2451-3172 to HDR Engineering, Inc. for the Southern California Regional Interconnector Project](#) engineering services for an amount not to exceed \$31,000,000. This contract is base of four years plus two one-year options.
22. PLANNING AND PROGRAMMING COMMITTEE RECOMMENDED (4-0):
- A. authorizing the Chief Executive Officer (CEO) to award a 13-month, cost-plus-fixed-fee [Contract No. PS4720-3235 to WKE, Inc. for the State Route 60/Interstate 605 Corridor Project Study Report-Project Development Support PSR-PDS](#), in an amount not to exceed \$2,698,109; and
  - B. authorizing the CEO to execute individual contract modifications as required, not to exceed 15% of the total contract amount to cover the cost of any unforeseen issues that may arise during the performance of the contract.
24. PLANNING AND PROGRAMMING COMMITTEE RECOMMENDED (4-0):
- A. approving the initiation of the [2015 Countywide Call for Projects](#) process; and
  - B. receiving and filing the report on the **2013 Call For Projects Survey.**

## **CONSENT CALENDAR CONTINUED**

26. PLANNING AND PROGRAMMING COMMITTEE RECOMMENDED (5-0):
- A. approving programming of up to \$23.2 million from fiscal year 2013 federal **Department of Homeland Security – Transit Security Grant Program and state Proposition 1B Transit Security Grant Program** funds that are available for eligible capital transit projects; and
  - B. adopting the required FY 2013 resolution authorizing the Chief Executive Officer to execute any actions necessary for obtaining state financial assistance that the California Emergency Management Agency may provide.
33. AD-HOC CONGESTION REDUCTION COMMITTEE RECOMMENDED (3-0):
- A. authorizing the **Chief Executive Officer to negotiate and execute Modification No. 4 for contract OP1322-2092 with Jacobs Engineering Group, Inc.,** in an amount not to exceed \$630,000 increasing the total contract price from \$597,504 to an amount not to exceed \$1,227,504 to provide ongoing operations and maintenance support services for the ExpressLanes; This action extends the contract by six months to December 2014; and
  - B. approving an increase to the FY14 budget in the amount of \$152,000.
37. SYSTEM SAFETY AND OPERATIONS COMMITTEE RECOMMENDED (4-0) awarding a 24-month, firm-fixed price contract under **Bid Number 14-0004 to NABI Parts LLC, the lowest responsive and responsible bidder for bus window glass** for an amount not to exceed \$1,297,603 inclusive of sales tax and a one-year option.

## **CONSENT CALENDAR CONTINUED**

38. SYSTEM SAFETY AND OPERATIONS COMMITTEE RECOMMENDED (4-0) awarding [design-build contracts pursuant to Public Utilities Code Section 130242\(a\)](#) that will achieve private sector efficiencies in the integration of the design, project work, and components for the Metro transit systems and facilities.

(REQUIRES TWO-THIRDS VOTE)

39. SYSTEM SAFETY AND OPERATIONS COMMITTEE RECOMMENDED (4-0) establishing Life-of-Project budget of:

- A. \$5,500,000 for the [Metro Green Line Emergency Trip System Replacement](#); and
- B. \$1,500,000 for the **Metro Green Line Negative Grounding Devices.**

40. SYSTEM SAFETY AND OPERATIONS COMMITTEE RECOMMENDED (4-0):

- A. approving a [Contract Modification to Contract No. P3010 with Kinkisharyo International, LLC for Request for Change](#) (RFC) No. 1, for a firm fixed price of \$861,695; increasing the total Contract value from \$666,172,921 to \$667,034,616;
- B. authorizing the Chief Executive Officer (CEO) to negotiate and execute Contract Modifications for RFC Nos. 2, 3, 6 and 7 for an amount not to exceed \$3,782,676; increasing the total Contract value from \$667,034,616 to \$670,817,292; and
- C. authorizing the CEO to negotiate and execute with Kinkisharyo International, LLC future contract modifications to Contract No. P3010 for an amount not to exceed \$1,000,000 for each contract modification.

## **CONSENT CALENDAR CONTINUED**

41. SYSTEM SAFETY AND OPERATIONS COMMITTEE RECOMMENDED (4-0) approving [Motion by Director Yaroslavsky](#) that the Board direct staff to:
- A. prepare studies, tests and analysis for launching Line 588 an express bus connecting the San Fernando Valley and the Westside via the I-405 HOV lanes; and
  - B. report back on the status and progress of the preparations at the May/June 2014 full Board meeting.
49. CONSTRUCTION COMMITTEE RECOMMENDED (4-0) establishing a separate project for [Expo Phase 2 Betterments and authorize funding for a Life-of-Project Budget of \\$3.9M](#). This project will be used for improvements that are enhancements to the requirements of the 2010 Metro Design Criteria.
50. CONSTRUCTION COMMITTEE RECOMMENDED (5-0) approving an increase in [Contract Modification Authority \(CMA\) to Contract C1048, Advanced Utility Relocations \(La Brea Station\)](#), to provide funding for differing site conditions related to underground utility work, in the amount of \$618,000, increasing the current CMA from \$618,100 to \$1,236,100.
51. CONSTRUCTION COMMITTEE RECOMMENDED (3-0) authorizing the Chief Executive Officer to execute [Contract Modification No. 48 to Contract No. PS43502000 with Parsons Brinkerhoff \(PB\) Inc.](#) to provide continued design support services during construction for Section 1 of the Westside Purple Line Extension Project, in an amount not to exceed \$11,657,611, increasing the total contract value from \$119,182,686 to \$130,840,297.



## CONSENT CALENDAR CONTINUED

52. CONSTRUCTION COMMITTEE RECOMMENDED (3-0):
- A. authorizing the Chief Executive Officer (CEO) to execute Contract Modification No. 1 to [Contract No. MC070, to ARCADIS, U.S., Inc.](#) to continue providing **Construction Management Support Services** through FY15 for the Regional Connector Transit Corridor Project, in the amount of \$7,680,700, increasing the total contract value from \$3,499,990 to \$11,180,690; and
  - B. establishing an increase in Contract Modification Authority in an amount not to exceed \$1,152,105, increasing the total Contract Modification Authority from \$524,999 to \$1,677,104 and authorize the CEO to execute individual Contract Modifications within the Board approved Contract Modification Authority.
53. CONSTRUCTION COMMITTEE RECOMMENDED (3-0): approving an increase in [Contract Modification Authority \(CMA\) to Contract No. OP33402180 with Maintenance Design Group](#) in the amount of \$600,000, increasing the total CMA from \$750,000 to \$1,350,000. This action does not increase the Life-of-Project Budget.
61. EXECUTIVE MANAGEMENT COMMITTEE RECOMMENDED (4-0) authorizing the Chief Executive Officer to negotiate and execute [Modification No. 108 to Contract OP-02-4610-10 with Cubic Transportation Systems, Inc.](#) in an amount not to exceed \$12,000,000 to upgrade Metro's fare collection system (**Universal Fare System**) hardware and software and supporting equipment to:
- A. ensure continued reliability of the system;
  - B. provide for future capacity and capabilities of the system; and
  - C. strengthen the security of Universal Fare System, to achieve compliance with recently released version 3.0 of Payment Card Industry-Data Security Standards (PCI-DSS). This action increases the total contract value from \$231,741,566 to \$243,741,566.

## **CONSENT CALENDAR CONTINUED**

65. EXECUTIVE MANAGEMENT COMMITTEE RECOMMENDED (4-0):
- A. approving \$4 million to complete [Preliminary Engineering to implement the Willowbrook/Rosa Parks Station Master Plan;](#) and
  - B. committing up to \$16 million in local match funds for a USDOT Transportation Investment Generating Economic Recovery Act (TIGER) VI grant application. The amount of local match needed will depend upon the size of the TIGER grant awarded.
69. EXECUTIVE MANAGEMENT COMMITTEE RECOMMENDED (3-0) approving [Motion by Director Knabe](#) that the Board direct the Chief Executive Officer to report to the Board for consideration by the Executive Management Committee and the full Board for the May 2014 Metro Board meeting cycle, the following:
- A. re-evaluate the assumptions in the financial forecasting model (LRTP Financial Forecast Update dated May 9, 2013) to determine the appropriateness of continuing to forecast the reduced amount of \$4.837 billion in Measure R 20% (Bus Operations) and \$1.711 billion in Measure R 5% (Rail Operations) for FY13-40 when the Measure R Expenditure Plan identified \$7.880 billion (Bus Operations) and \$1.970 billion (Rail Operations) respectively to the voters in 2008 to fund countrywide bus and rail operations for FY09-40. Provide the Board with additional information and a clearer picture of the inputs to the financial assumptions to determine whether the reduced revenue assumptions from 2010 are still valid or should those assumptions be adjusted; and
  - B. estimate the amount of additional net revenue anticipated from 1) station gating and 2) the toll lanes program, for each of FY15, FY16 and FY17 and identify to what extent revenues may be available to fund bus and rail operations during these years and over a ten-year period.

## **END OF CONSENT CALENDAR**

**NON-CONSENT**

- 3. Chair's Report.
  
- 4. Chief Executive Officer's Report.
  
  
- 7. AD-HOC SUSTAINABILITY COMMITTEE RECOMMENDED APPROVAL (6-0) AND PLANNING AND PROGRAMMING COMMITTEE RECOMMENDED (5-0) AS AMENDED:
  - A. adopting [First/Last Mile Strategic Plan](#);
  
  - B. approving staff recommendation for first/last mile pilot station locations;
  
  - C. directing staff to seek Active Transportation Program funds for pilot station implementation; and
  
  - D. directing staff to develop a multi-year plan for consideration in future years' budgets.

[YAROSLAVSKY AMENDMENT](#) that the Board direct staff to include Universal City Station and North Hollywood Station of the Red Line among the stations for pilot implementation of First/Last Mile Strategies.

- 8. AD-HOC SUSTAINABILITY COMMITTEE RECOMMENDED APPROVAL (5-0) AND PLANNING AND PROGRAMMING COMMITTEE RECOMMENDED (5-0) AS AMENDED:
  - A. approving amendments to [Metro's Active Transportation Program \(ATP\) transition policy](#) that will:
    - 1. define the assignment of an additional ten points to projects previously selected through Metro's Call for Projects process, as required to comply with ATP statute SB 99 by June 30, 2014;

(Continued on next page)

**NON-CONSENT CONTINUED**

(Item 8 – continued from previous page)

2. require that any other projects proposed to receive these additional points be considered on a case-by-case basis by the Metro Board of Directors no later than its meeting of May 22, 2014 and only when preceded by a formal recommendation of Metro's Chief Planning Officer; and
3. delete portions associated with SCAG's accelerated funding proposal due to its omission from the final California Transportation Commission ATP Guidelines.

B. receiving and filing staff's responses to the Board motion adopted with February 2014 Item 20 on the ATP. [\[HANDOUT\]](#)

**BONIN AMENDMENT** Requested a report back from staff on the following:

- A. assigning the ten points to all Los Angeles County projects except any that are clearly not in alignment with regional or local plans; and
  - B. allocating funds to projects based on multi-county competition rather than using population targets.
9. AD-HOC CONGESTION REDUCTION COMMITTEE RECOMMENDED (3-0-1) approval of the [Motion by Director Molina](#) that the Board eliminate the waiver of the monthly maintenance fee for L.A. County residents at the end of the pilot period and implement a flat monthly maintenance fee of \$1 per account. Metro estimates that a \$1 monthly fee per account would generate approximately \$2.3 million annually.

(CARRIED OVER FROM FEBRUARY BOARD MEETING)

**NON-CONSENT CONTINUED**

34. CONSIDER:

- A. receiving and filing the [Metro ExpressLanes Technical Memorandum on Congestion, Tolling, Transit and Equity Results](#) by the Federal Highway Administration;
- B. receiving and filing Public Feedback on the Metro ExpressLanes Demonstration Program received during the public comment period of March 1, 2014 through April 7, 2014;
- C. receiving and filing Metro ExpressLanes Debt Capacity Assessment Report; and
- D. authorizing the Chief Executive Officer to continue operation of the Metro ExpressLanes. [\[HANDOUT\]](#)

42. SYSTEM SAFETY AND OPERATIONS COMMITTEE RECOMMENDED (4-0) AS AMENDED authorizing the Chief Executive Officer to execute [Modification No. 10 to Contract No. PS2610LASD with the County of Los Angeles Sheriff's Department](#) to provide law enforcement services for up to ~~one year~~ three months for the period covering July 1, 2014 through ~~June 30, 2015~~ September 30, 2014 in an amount not to exceed ~~\$88,048,420~~ \$22,221,744. This modification amount represents an increase of ~~\$4,192,782~~ over the current fiscal year.

48. CONSTRUCTION COMMITTEE RECOMMENDED (4-0) AS AMENDED an increase to the Exposition Light Rail [Phase 1 Life-of-Project budget of \\$7.9 million](#), increasing the project budget from \$971 million to \$978.9 million. This increase should provide sufficient funding to close out the Phase 1 project and settle all potential claims with the design-build contractor.

**RIDLEY-THOMAS AMENDMENT** that staff report back at the full Board on funds remaining and how they will be spent.

**NON-CONSENT CONTINUED**

60. EXECUTIVE MANAGEMENT RECOMMENDED (4-0) AS AMENDED adopting Staff Recommended Positions:
- A. **AB 2197 (Mullin) – Temporary License Plate Program. SUPPORT WORK WITH AUTHOR**
  - B. **AB 2707 (Chau) – Triple Bike Racks. SUPPORT**
  - C. **SB 1 (Steinberg) – Sustainable Communities Investment Authority. SUPPORT WORK WITH AUTHOR**
  - D. **SB 1037 (Hernandez) – Los Angeles County Metropolitan Transportation Authority Sales Tax Requirements. WORK WITH AUTHOR**
  - E. ~~**SB 1077 (DeSaulnier) – Vehicle Miles Traveled Fee Pilot. SUPPORT**~~
62. EXECUTIVE MANAGEMENT COMMITTEE FORWARDED WITHOUT RECOMMENDATION adopting:
- A. **a Living Wage Policy**; and
  - B. a Service Contract Worker Retention Policy. **[HANDOUT]**
63. EXECUTIVE MANAGEMENT COMMITTEE FORWARDED WITHOUT RECOMMENDATION authorizing the Chief Executive Officer to **amend the FY14 budget to add 6 Full-time Employees in order to bring Phase 3A TAP Service Center functions from Xerox State and Local Solutions** (formerly Affiliated Computer Services) in-house to Metro to comply with the binding Arbitration agreement.

## **NON-CONSENT CONTINUED**

### 73. CONSTRUCTION COMMITTEE FORWARDED WITHOUT RECOMMENDATION:

- A. authorizing the Chief Executive Officer (CEO) to award a **76-month firm fixed price contract under Request-for-Proposal No. C0980 with Regional Connector Constructors (a Joint Venture between Skanska USA Civil West California District, Inc., and Traylor Bros. Inc.)**, the responsive and responsible proposer determined to provide Metro with the Best Value for the final design and construction of the Regional Connector Transit Corridor Project, for a firm fixed price of \$927,226,995, subject to resolution of any DBE compliance issues.
- B. authorizing the CEO to execute future individual contract modifications to Contract No. C0980 up to an amount not to exceed \$1,000,000 for each individual contract modification within the Board approved policy of 10% for contract modification authority;
- C. establishing a Life-of-Project (LOP) Budget of \$1,420,016,799 for the Regional Connector Transit Corridor Project, No. 860228; and
- D. establishing an LOP Budget of \$39,991,168 for the Regional Connector Transit Corridor Project, No. 800228, for Concurrent Non-FFGA Project Activities.

### 74. CONSIDER:

- A. holding a public hearing on the proposed **Resolution of Necessity**; and
- B. adopting the Resolution of Necessity authorizing the commencement of an eminent domain action to acquire **Parcels W-1801 and W-1801-1 (a portion of APN 5510-027-035)**, consisting of the real property and site improvements.

(REQUIRES TWO-THIRDS VOTE)

**NON-CONSENT CONTINUED**

75. CONSIDER adopting Staff Recommended Position:

[AB2574 \(Rodriguez\)](#) – Metro Gold Line Foothill Extension  
Construction Authority. **OPPOSE**

76. RECEIVE AND FILE status report on Request for Proposal for a [Pilot Business Solutions Center for Crenshaw/LAX Light Rail Transit Project.](#)

**END OF NON-CONSENT ITEMS**

77. **CLOSED SESSION:**

- A. Conference with Legal Counsel – Existing Litigation – G.C. 54956.9(a)  
Jose Salinas v. LACMTA, LASC Case No. BC493121
- B. Conference with Labor Negotiator – G.C.54957.6  
Agency Representative: Don Ott  
Employee Organizations: ATU, TCU and UTU
- C. Conference with Real Property Negotiator – G.C. 54956.8  
Agency Negotiator: Calvin Hollis  
Property Address: 200-208 S. Broadway and 201 S. Spring St., Los Angeles, CA 90012  
Negotiating Parties: CA-Los Angeles Times Square, LLC., a Delaware Limited Liability Company  
Under Negotiations: Price and Terms
- D. Public Employee Performance Evaluation – G.C. 54957  
Title: CEO
- E. Public Employment – G.C. 54957  
Title: Inspector General  
Consider Appointment of Inspector General



Consideration of items not on the posted agenda, including: items to be presented and (if requested) referred to staff; items to be placed on the agenda for action at a future meeting of the Committee or Board; and/or items requiring immediate action because of an emergency situation or where the need to take immediate action came to the attention of the Committee subsequent to the posting of the agenda.

COMMENTS FROM THE PUBLIC ON ITEMS OF PUBLIC INTEREST WITHIN  
COMMITTEE'S SUBJECT MATTER JURISDICTION

ADJOURNMENT