

## **Meeting Minutes – Draft**

Los Angeles County Metropolitan Transportation Authority

POLICY ADVISORY COUNCIL

Tuesday, March 13 2018; 1:30PM-3:30PM

---

### **1. PAC Business and Minutes**

#### **Attendance**

Jessica Meaney noticed Ron Milam's name spelled incorrectly and suggested edits. KeAndra Dodds motioned to approve minutes and February minutes were approved.

### **2. Transit Oriented Communities (TOC) Working Committee Update**

Jenna Hornstock, Executive Officer for Transit Oriented Communities, gave quick update on the TOC working group projects. The TOC working group is comprised of PAC members, alternates, and community stakeholders. The TOC working group is helping develop a TOC policy because Measure M guidelines specifically call for a TOC policy to determine what a TOC activity is. The policy will seek board approval for goals and objectives and discuss what is considered a "transportation purpose" in terms of local return. They will roll out their policy on April 3<sup>rd</sup> next month.

A couple of important things highlighted thus far include:

- TOC Definition: Places such as corridors, neighborhood, or municipalities that by design allow people to drive less and access transit more. A TOC maximizes equitable access to a multi-modal transit network as a key organizing principle of land use and community development.
- TOC Goals
  - 1. Increase transportation ridership
  - 2. Stabilize and enhance communities surrounding transit
  - 3. Engage organizations, jurisdictions, and the public
  - 4. Distribute transit benefits to all
  - 5. Capture value created by transit
- TOC activities are defined in three geographic bands.
  - 1. General activities
  - 2. Zero to ½ mile walk shed
  - 3. 0-3 mile bike shed

When the TOC working group presents their policy to the board, it will include a transportation nexus document that defines transportation activities and showcases how it will yield higher ridership. March 21<sup>st</sup> is the working group's next meeting. May 9<sup>th</sup>, ACT LA is coordinating a Town Hall to have a broader communication on the TOC policy and equity framework. In May, the policy will be presented to the board and ideally submitted in June.

Steve Lantz asked a question regarding what municipalities entail and if there is a need to include it in the language. Mr. Hornstock responded language could be looked at. Ms. Meaney also responded that more profound conversations occur during the working group meetings and attendance is suggested.

Hilary Norton and Ms. Dodds thanked Jenna for the work conducted in the TOC meetings.

### **3. Measure M ATP 2% Administrative Procedures**

Jacob Lieb, Countywide Planning, discussed the full drafting of ATP procedures. The hope is to present to the PAC in May and submit to the CEO in June. To frame the discussion, the following questions were discussed:

- Thoughts on priorities and vision the program?
- Should they leverage available funding through state sources or leverage down to incentivize activities from subregional control sources?
- Should they move directly into an open-source program for funding?

Once the draft policy incorporates feedback, it will be presented to the PAC in May.

Ms. Norton asked what entities will be applying for particular funds. Jacob responded it depends on what the PAC prioritizes as active transportation. Ms. Linblad and Mr. Ramirez suggested that Metro should be more proactive in helping smaller cities apply for the bigger pots of money. Because managing state money is such an administrative burden and some projects require more money to complete, the competitive hurdle should not be so high. Monies, then, should be distributed across the region, especially the high-need areas that do not have reliable access to first/last mile transportation.

Instead, Metro should focus on transit connections that this ATP project should serve which could exist through the 3% program to create leverage around stations. Mr. Lantz also emphasized the need to define if ATP guidelines measure recreation or commute trips. Finally, Thomas Yee asked if the strategic plan guides activities, how difficult will a need assessment be to conduct. Jacob responded that the equity framework and all other plans will impact the ATP guidelines. The draft guidelines were set on a rolling five year basis, prioritized by first/last mile and corridors. But, a needs assessment is needed to see what gets programmed on the front-end.

Ultimately, safety was prioritized and the creation of the subcommittee before the next meeting was suggested. Due to a late March PAC meeting, a phone-call or meeting was suggested.

### **4. Equity**

#### **USC PERE Presentation: Measures Matters**

*Measures Matter: Ensuring Equitable Implementation of Los Angeles County Measures & A*, is USC's Program for Environmental and Regional Equity (PERE)'s project that defines and provides principles for equitable implementation. The report creates a roadmap of historic public investments for Measures A and M, provides equity tools for stakeholders, influences policy makers, and sets the tone for equity implementation in Los Angeles County and elsewhere.

The conversation centered on just growth, the concept of approaching economic drivers through an equity lens. Underinvestment of certain communities makes the region less economically prosperous because rather than efficiently performing in the economy, people compete for resources. Metro, then, is in a key position to help invest in communities to drive the regional economy forward, especially through equity implementation. Equity implementation involves eight major points:

1. Drive with equity from the start
2. Support grassroots groups and leadership development
3. Share decision making among residents, cities, and agencies
4. Take a collaborative approach to training and technical assistance
5. Attach equity guidelines to government dollars
6. Advance a broad regional economic and health equity platform including anti-displacement, jobs, and decriminalization through all programs and policies
7. Integrate and lead across silos
8. Conduct ongoing outcomes and process evaluation

For more information on the report, visit:

[http://dornsife.usc.edu/assets/sites/242/docs/M\\_A\\_Final\\_WebVersion\\_02.pdf](http://dornsife.usc.edu/assets/sites/242/docs/M_A_Final_WebVersion_02.pdf).

### **Questions and Answers**

John Yee asked if people read the report and if the report has been presented to the board because they fear the information is not getting outside the PAC meetings. Ms. Meaney suggested the PAC should play a role helping spread the word about this report. Theresa McMillan noted Measure M was not solely about Metro and should be addressed in the report. The report, thus, provides the foundation on how equity may be defined.

### **5. PAC Announcements**

Ms. Linblad shared a survey by the Environmental Coalition designed. The survey assessed lower-income transit-dependent populations' perspectives on transit investment. The survey found more reliable transportation options and stop-infrastructure were priorities.

John Bwarie shared concerns about the current PAC structure. Mr. Bwarie noted attendance is low and would like to make the meetings more compelling and perhaps invite more key stakeholders to the conversation. McMillan explained that developing the administrative guidelines was taxing, but after a year of PAC meetings, now is a great time to reimagine the structure of the meetings. McMillan suggested circling a survey to gather feedback from PAC members.

### **Upcoming Academy Courses**

Metro Project Delivery scheduled on March 14<sup>th</sup> at 1:00PM.

Transit Operation and State of Good Repair on April 10<sup>th</sup> at 9:00AM.

Interagency Partners (Who Does What..) on April 18<sup>th</sup> at 9:00AM.

### **Other Workshops**

The North Council of Government is hosting Measure M meetings on March 28<sup>th</sup> and April 2<sup>nd</sup>. The South Bay technical meeting is scheduled for March 22<sup>nd</sup> from 4:30PM-5:30PM.

The Internal Master Plan will be presented next month. The next meeting is scheduled on April 2<sup>nd</sup>.

Meeting adjourned at 2:43PM.

## **Meeting Minutes – Draft**

Los Angeles County Metropolitan Transportation Authority

POLICY ADVISORY COUNCIL

Tuesday, April 3, 2018; 1:30PM-3:30PM

---

### **1. PAC Business and Minutes**

Roll call was taken. Jessica Meaney, KeAndra Dodds, Malcolm Harris, Hilary Norton, William Osgood, David Feinberg, Paul-Albert Marquez, Robert So, Cesar Hernandez, Angela Driscoll, Seleta Reynolds, Mark Christoffels, John Bwarie, Jacki Bacharach, Steve Lantz, Cecilia Estolano, Hilary Norton, Stephanie Ramirez, and Richard Hernandez were present.

Ms. Meaney and Ms. Bacharach noticed errors in the March 2018 meeting minutes and recommended the following edits: include attendance of meeting participants, include last name for all speakers, and remove language inconsistent with what was discussed. The March meeting minutes were not approved and will be returned to during the next PAC meeting.

### **2. Transit Oriented Communities (TOC) Communities Policy**

#### **Working Committee Update**

Jenna Hornstock, Executive Officer for Transit Oriented Communities, gave an overview of the TOC working group's current work efforts. TOC's are now defined as places that allow people to drive less and access transit more and maximize equitable access to the multi-modal transit network as a key organizing principle of land use and community development. TOC activities include affordable housing, local business assistance, neighborhood amenities grant assistance, land use planning, community engagement, public improvement, and more.

TOC activities define what transportation monies can be spent on under the guides of TOC and are defined as general geographic areas within 0-3 miles of a station. A transportation nexus needs be strong because the TOC policy dictates how transportation monies will be spent. Other major TOC discussion points included land use and community development and affordable housing. Moving forward, an 80% median income level or below will be used in the TOC policy. Ultimately, the TOC policy will cover goals and activities; not implementation and metrics.

On May 9, 2018, ACT-LA will host a Town Hall for the TOC policy and equity framework. On May 16, 2018, the TOC policy group would like to have a receive-and-file report where they introduce the policy report to the Metro board with the intent to have the final policy ready by June.

Ms. Meaney stated she appreciated the model of a working group because it leverages leadership from all around. Laura Raymond, Campaign Director from ACT-LA, noted they were really moved by Metro's TOC policy working group because of its inclusive process that prioritizes the community. Justin Manuel, Community Organizer at Trust South LA and member of the South Central LA community, stated that transit is both helping communities and displacing current residents. He asks that the Metro equity policy acknowledges and supports low-income residents at risk of displacement. David Mosley, Rolland Curtis Gardens Apartment resident and advocate, was displaced. He welcomes the progression of a new

rail but asks that Metro look at how displacement occurs with a new rail station and line. Himelda Alvarez, ELACC and ACT-LA member demonstrated support for the TOC and asks that a 30% Area Median Income (AMI) also be included in the TOC policy because those people too depend on transit Ms. Meaney thanked everyone for their comments and noted public comments are the best way to involve different voices into PAC conversations.

### **Discussion: Key Questions**

Ms. Reynolds asked Ms. Hornstock to further define access, land use, and development. Ms. Hornstock replied that access includes first/last mile, proximity to destinations, events, discounted transit passes, and more. Community development looks at ways that produces, preserves, and protects affordable housing, looks at different policy that protects residents from evictions, and enables small business preservation. Finally, land use focuses on allowing cities to use local return funds for land use and in turn value capture districts use these funds to for infrastructure that improves access to transit. Ms. Reynolds responded that public health should be included with the land use development language and Ms. Hornstock was happy to further discuss what exactly that entailed. The TOC working group will use the California Fair Employment Housing Act's (FEHA) description of protected classes to make language consistent across definitions.

Ms. Delilah Sotelo stated the policy statement does not capture the value that they are trying to add or define because it does not create a strong foundation or vision for the policy. The piece on purpose is so clear and effective that the policy is marred by disparate thoughts. Affordable housing and economic development piece needs to be more clear because a total community is not just housing, transit—it is jobs and small businesses. She also noted that the affordable housing portion set is 80% AIM is highly nuanced and if they can, unless they are targeting the land use authority and entitlement requirements as part of policy, steer away from HCDC statements and look at using HUD as the best guide. Ms. Hornstock responded the HCDC and HUD band definitions will be used. An 80 percent marker or below will be used because the cities and developers need to finance projects and that there is no funding for market-rate units. Finally, she appreciated the nuanced language used to define affordable housing and suggested that if the policy means anti-displacement instead of preservation, the policy language should say exactly that.

Ms. Dodds added that more specificity is great but that anti-displacement and preservation language both need be included. The working group is comfortable supporting affordable housing and directly supporting housing under Metro's policy that looks at broader land use and different types of housing. The hope is to have a finalized draft by May 9<sup>th</sup>.

### **3. Equity Platform: Next Steps**

The Board adopted the Equity Platform on March 2<sup>nd</sup>. The platform is not a project or program—it is an approach to infuse equity into all the lines of Metro's business. For instance, the Blue Line First-Last Mile plan will be presented to the Board in April that includes invaluable input and writing by neighborhood organizations. The final goal is to have all major projects reference the equity platform.

Mr. Hernandez asked how the equity platform will be interwoven into other Metro policies and programs and support current efforts by working groups. Ms. McMillan responded that the equity platform brings the existing equity conversations to the forefront of Metro discussions. Ms. Dodds replied that many conversations about equity are usually deferred to the equity platform. Ms. Hornstock responded that the equity platform provides the structure to approaching equity within Metro discussions. Ms. McMillan added that Metro acknowledges that often times they will not have answers to equity and they are willing to work with organizations and the community to obtain the proper response.

Mr. Ramirez asked how equity success is measured and Ms. McMillan responded that definition is still under development and will exist in conjunction with the Long Range Transportation Plan. Ms. Reynolds asked who will keep Metro accountable for their equity platform and Ms. McMillan responded that Metro is trying to cultivate an environment that is transparent and accountable. Metro thus needs to make it simple for the community to keep them accountable.

Mr. Christofells asked if the Blue Line First-Last Mile study was one of many studies conducted given he has subregional monies for projects. Mr. Lieb responded that he is correct and all studies will be tailored to particular regions. A link to the report will be provided.

#### **4. Metro FY 2019 Budget Presentation**

Tim Mengle, Director of Budget from the Office of Management and Budget, presented on Metro's budget. This is the first full-year of Measure M funding. Measure M is an expenditure plan; the Metro budget, however, is a one year plan and Metro makes reasonable assumptions of what they will work on and deliver. The current budget rose 5% to \$6.6 billion and focuses:

- 33% of budget on transit infrastructure, highway, and regional rail
- 28% on transit operations and maintenance
- 20% on subsidy funding programs
- 7% on transit asset and state of good repair
- 12% on deb services (6%), general planning and programs (3%), congestion management (2%), and oversight and administration.

The total revenue assumptions foresee a 1.2 percent growth. The total sales taxes net at \$4 billion and the Transit Development Act (TDA) and SB1 are state-backed sales taxes that provide nearly half of the budget.

Metro is hosting a public engagement and outreach operation budget meeting on Wednesday, May 16<sup>th</sup>.

#### **5. NextGen Bus Study Presentation**

An email about the working group's efforts will be sent to the PAC.

#### **6. Long Rang Plan – Orientation & Context Module Outline**

The Long Range Plan discussion was postponed to next session.

## **7. PAC Structure Reform and Approach—introductory discussion**

PAC officers and Metro staff met to evaluate overall PAC participation and attendance. They proposed PAC meetings be held quarterly starting in June and in a space that promotes dialogue. The PAC meetings would serve as more action-based meetings and as a space for Metro staff to run issues or presentations by them. Special meetings could be held accordingly depending on the topic needs. The PAC working group meetings would then be interspaced with more in-depth topical matters. Ms. Dodds added that the TOC working group meeting structure is a great example of what the PAC could resemble. Parking validation, too, should be reconsidered to incentivize attendance.

Ms. Meaney suggested a report could be produced for each quarterly meeting that provides information on meetings. PAC members could then select which meetings to attend and bring experts to meetings provided attendees remain constant. Ms. Norton suggested that meeting attendance could be mandatory and assigned. Ms. Meaney noted the PAC officers would further discuss this matter.

Mr. Harris asked what the process for adding new PAC members entailed. Ms. McMillan responded that the PAC is a two year commitment and new memberships will be revisited in July. Similarly, Ms. Meaney asked for clarification on memberships is needed. If meetings are moving to a quarterly basis, perhaps some of the alternates that do not regularly attend may be swapped.

Ms. Ramirez agreed quarterly meetings are ideal in being most efficient and supportive. She added that an independent seat for organizations working with older individuals is necessary for equity. Ms. Meaney responded that they are deeply considering adding more people.

Mr. Hernandez stated meeting materials should be shared at least two weeks in advance to allow time to conduct their “homework.” And, adding a PAC academy meeting outside the quarterly meetings to prepare would be ideal. The interspaced meeting could also serve as a space for PAC members to learn skills on an issue that enables them to make better informed decisions. Mr. Bwarie added that a forecast of major tasks and discussions with action items from the PAC would be ideal. Finally, Ms. Bacharach noted that PAC activities should be shared with explicit beginnings and endpoints so PAC members know how to best support and see their influence. A copy of one year PAC accomplishments was requested.

Ms. Estolano added that meetings should be efficient and flexible should not all points be discussed within the allocated time. She added it would be helpful to have a Metro point-of-contact to discuss ideas regarding working groups and fixed deadlines to submit comments need be instituted. Ms. Bacharach returned to the conversation about inviting guests and suggested the PAC should tap into the larger network of experts on subject matters even if they cannot attend meetings frequently. Ms. Dodds added that if you have someone you invite, it should be the same person that attends so there is in knowledge. Ms. Meaney said they would further explore the conversation.

## **8. PAC Announcements**

**Telephone Town Hall**

A telephone town hall will be held on April 4<sup>th</sup> and April 5<sup>th</sup> to discuss the NextGen Bus Study and budget.

**ATP 2% Working Group**

The Active Transportation working group meeting is scheduled for Thursday, April 5<sup>th</sup> at 9:00AM on the 15<sup>th</sup> floor Mulholland room.

**Upcoming PAC Academy Course**

The Transit Operation and State of Good repair workshop is scheduled on April 10<sup>th</sup> on the 3<sup>rd</sup> floor Gateway Conference Room.

9. **Public Comment**

The next PAC meeting is scheduled for May 1, 2018 on the 3<sup>rd</sup> floor Board Room.

## **Policy Advisory Council (PAC) Year 1 Accomplishments**

Los Angeles County Metropolitan Transportation Authority

Policy Advisory Council

April 11, 2018

---

### **Introduction**

The Metro Policy Advisory Council (PAC) was established in early 2017 to review, comment, and provide input on the draft Measure M Guidelines (Guidelines), the Long Range Transportation Plan (LRTP), and other work plans and policy areas that the Metro Policy Advisory Council (PAC) may request.

To ensure an equal, representative voice of all constituencies in Los Angeles County, the PAC is comprised of transportation consumers, transportation providers, and jurisdictions with nine representatives each. In total, there are 27 representatives and 25 alternates on the PAC (52 total); of these members, there are three officers that represent each of the three major categories. For information on the roles and responsibilities of PAC members, please visit this [link](#). For information on current members, please visit this [link](#).

### **Year 1 Accomplishments**

The Metro PAC has met 13 times since its inception last year. They have discussed a variety of topics, ranging from the Multi-Year Subregional Plan to the Metro Equity Platforms<sup>1</sup>; often times adhering to the Proposed Policy Advisory Council work Plan Schedule. Below are some of the major accomplishments from the first year:

1. [The Multi-Year Subregional Plan \(MSP\) Administrative Guidelines](#)
2. [The Measure M Administrative Guidelines](#)
3. Transit Oriented Communities Working Committee
4. Reviewed and Commented on Draft The Topical Framing Paper Outlines:
  - a. Sustainably
  - b. Highways and Parking
  - c. Active Transportation
  - d. Public Private Partnerships (P3)
  - e. Travel Demand Management (TDM) & Shared Mobility
  - f. Goods Movement
5. Shaped the Equity Platform
6. PAC Academy Courses
  - i. Key State & Federal Regulations
  - ii. Transp. Funding & Finance
  - iii. Metro Project Delivery
  - iv. Transit Operations & State of Good Repair

---

<sup>1</sup> See Appendix A

## Appendix A

### **PAC Meeting Agenda Items**

#### **I. Thursday, February 2, 2017 – Measure M Policy Advisory Council Information Meeting**

1. Welcome
2. Purpose and Contribution of the Policy Advisory Council
3. Overview of Measure M and the Long Range Transportation Plan
4. Role and Responsibilities of the Council Members
5. Nomination Process
6. Conclusion – Why Your Voices Are Important!
7. Q & A

#### **II. Wednesday, April 5, 2017 – Metro PAC April 2017 Meeting**

1. Welcome and Introductions – Therese McMillan, Chief Planning Officer
2. Overview
  - a. Roles and Responsibilities of the PAC – Therese McMillan
  - b. Measure M Ordinance: Key Components – Kalieh Honish
  - c. Measure M Master Guidelines – Therese McMillan
3. Discussion of Guidelines – PAC
4. Public Comments
5. Upcoming Meetings, Miscellaneous

#### **III. Tuesday, May 2, 2017 – Metro PAC May 2017 Meeting**

1. Welcome Remarks
2. Presentation of Key Issues by Officer
3. Presentation of Survey Findings
4. Breakout Sessions
5. Summary of Findings from Breakout Sessions and Next Steps
6. Public Comment

#### **IV. Tuesday, June 6, 2017 – Metro PAC June 2017 Meeting**

1. Welcome Remarks
  - a. Adopt Minutes
2. Revised Draft Measure M Guidelines and Responses to Comments
3. Breakout Discussion by Constituency
4. Summary of Findings from Breakout Discussions and Next Steps
5. Final Comments, Future Business
6. Public Comment

#### **V. Tuesday, July 11, 2017 – Metro PAC July 2017 Meeting**

1. Introductions
2. PAC Business
  - a. Adoption of 6/6/17 meeting minutes
  - b. Election of officers
  - c. 2017-2018 meeting schedule
  - d. Work Plan – Administrative Procedures, LRTP, Other Items
3. Measure M Guidelines
  - a. Board Action – Attachment E

- b. Measure M administrative procedures
  - c. PAC subcommittee appointments and assignments
  - d. PAC Discussion Q/A
4. Break
5. LRTP Update
  - a. Existing 2009 LRTP
  - b. Conceptual approach to update
  - c. Equity
6. LRTP Next Steps
  - a. Scope of work/conceptual outline
  - b. LRTP meeting and topics schedule
7. PAC Questions and Discussion
8. Strategic Plan Introduction from Office of Extraordinary Innovation

---

**VI. Tuesday, September 12, 2017 – Metro PAC September 2017 Meeting**

---

1. PAC Business and Minutes
2. PAC FY18 Work Plan
  - a. Measure M Administrative Procedures
  - b. LRTP
3. Administrative Procedures
  - a. Identify working groups for MSP sub-topics
  - b. Breakout into mixed groups for MSP discussion
  - c. Reconvene and group report-outs
4. Next Steps and Adjournment

---

**VII. Tuesday, October 3, 2018 – Metro PAC October 2017 Meeting**

---

1. PAC Business and Minutes
2. Follow-up Discussion Work Plan
3. Sign-up sheet for policy paper discussions
4. LRTP
  - a. Financial Forecast
  - b. PAC Priorities for LRTP Discussions
  - c. Acceleration/Deceleration
5. Measure M (60 min.)
  - a. MSP 5-year Fund estimates
  - b. Performance Metrics
  - c. Community Engagement
6. Next Steps and Closing Remarks

---

**VIII. Tuesday, November 7, 2017 – Metro PAC November Meeting**

---

1. PAC Business and Minutes
2. MSP Administrative Guidelines
  - Overall Status/Update
  - Public Participation
  - Performance Metrics
  - Visionary Seed Funding
3. LRTP
  - Public Participation Plan
  - Upcoming LRTP items

- Acceleration/Deceleration

#### **IX. Tuesday, December 5, 2017 – Metro PAC December 2017 Meeting**

---

1. PAC Business and Minutes
2. Measure M Administrative Guidelines
  - a. Overall Status/Update
  - b. MSP Administration
  - c. Visionary Seed Funding
  - d. 3% Local Contribution
  - e. Next Steps/Remaining Work
3. LRTP
  - a. Upcoming December LRTP items via forthcoming PAC Boxes
  - b. Planning and Programming Committee Receive and File of Public Participation Plan

#### **X. Tuesday, January 9, 2018 – Metro PAC January 2018 Meeting**

---

1. PAC Business and Minutes
2. Measure M Administrative Guidelines
  - a. Overall Status/Update
    - i. MSP Administration
    - ii. Other
  - b. New Draft Administrative Procedures (June 2018 Completion)
    - i. 2% Transit System Connectivity
    - ii. 2% ATP
    - iii. Street Car/Circulator
3. LRTP Policy Paper Outlines Intro
  - a. Transit Oriented Communities (TOC)
  - b. Public Private Partnerships (P3)
  - c. Travel Demand Management (TDM) & Shared Mobility
  - d. Goods Movement
4. Public Comment
5. Break-out Sessions by Policy Topic
  - a. TOC
  - b. P3
  - c. TDM & Shared Mobility
  - d. Goods Movement
6. Break-out Session Reports
7. Low Income Fare is Easy (LIFE) Program
8. SB-1 Oral Status Report
9. Next Steps

#### **XI. Tuesday, February 6, 2018 - Metro PAC February 2018 Meetings**

---

1. PAC Business and Minutes
  - a. Attendance
  - b. March 13<sup>th</sup> Meeting Reminder
2. Transit Oriented Communities Working Committee Update
3. Equity Platform:
  - a. Overview presentation
  - b. Questions & Answers
  - c. Breakout sessions
  - d. Reports back

4. PAC Announcements
  - a. PAC Academy (proposed courses)
    - i. Transp. Funding & Finance
    - ii. Key State & Federal Regulations
    - iii. Transit Operations & State of Good Repair
    - iv. Metro Project Delivery
    - v. Interagency Partners (Who does what, e.g., TOC)
  - b. Status: Meas. M Admin. Procedures
  - c. Workshop MSP Admin. Procedures Implementation
5. Public Comment

**XII. Tuesday, March 13, 2018 – Metro PAC March 2018 Meeting**

---

1. PAC Business and Minutes
2. Transit Oriented Communities Working Committee Update
3. Measure M ATP 2% Admin. Procedures
4. Equity: (45 min)
  - a. USC PERE Presentation: Measures Matter
  - b. Q and A
5. PAC Announcements
  - a. Upcoming PAC Academy Course
    - i. Metro Project Delivery (March 14<sup>th</sup>, 1pm)
    - ii. Transit Operations & State of Good Repair (April 10<sup>th</sup>, 9am)
    - iii. Interagency Partners (Who does what, e.g., TOC – April 18<sup>th</sup>, 9am)
  - b. Workshop MSP Admin. Procedures Implementation (March 22nd, 2pm)
6. Public Comment

**XIII. Tuesday, April 3, 2018 – Metro PAC April 2018 Meeting**

---

1. PAC Business and Minutes
2. Transit Oriented Communities Policy
  - a. Working Committee Update
  - b. Discussion: Key Questions
3. Equity Platform: Next Steps
4. Metro FY 2019 Budget Presentation
5. NextGen Busy Study Presentation
6. Long Range Plan – Orientation & Context Module Outline
7. PAC Structure Reform and Approach – introductory discussion
8. PAC Announcements
  - a. Telephone Town Hall – FY2019 Budget and NextGen Bus Study (April 4<sup>th</sup> and 5<sup>th</sup>; 6:30pm)
  - b. MSP 2% Working Group (April 5<sup>th</sup>, 9am)
  - c. Upcoming PAC Academy Courses
    - i. Transit Operation & State of Good Repair (April 10<sup>th</sup>, 9am)
    - ii. Interagency Partners (Canceled) ]
9. Public Comment